A more integrated approach to territorial development in the next period.

On-going reflections from the Highlands & Islands of Scotland

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Structure

• an overview of the Highlands & Islands of Scotland – issues and opportunities
• how we have used EU funds to date – good and bad.
• opportunities for 2014-2020 programming
HIE Area
The Highlands & Islands

- characterised by mountains and islands
- fragile (but often not fertile) environment
- sparsely populated and scattered settlements
- past dominance of primary industries – farming and fishing
- SMEs dominate
Ambitious for growth
Priority Areas

- Fragile Areas
- Areas of employment action
Ambitious for growth
EU Programmes in the Highlands & Islands 2007 - 2013

- H&I Structural Funds Programme (Convergence)
- €180M (€120M ERDF, €60m ESF)
- 2 Strategic Delivery Bodies (HIE, University of the H&I plus competitive funding rounds

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- Scottish Rural Development Programme - €600m split across 4 axes.
- Continuous approval of forestry and some environmental programmes. Competitive funding rounds for farm / business investment
- LEADER – 6.5% of funds
Lessons Learned 2007 - 2013

• there needs to be a clear strategic rationale for intervention. Programming suffered when this was not evident
• national delivery must take account of regional circumstances
• poor integration means missed opportunities
• strategic focus, not spreading funds thinly
Purpose - Smart, Sustainable, Inclusive Growth

EU Funds

Scottish Themed Funds

Competitiveness
  Innovation
  Jobs

Environment
  Resource
  Efficiency
  Low Carbon

Social Inclusion
  Local Development

Ambitious for growth
Governance

SG/Managing Authority

Partnership Agreement

Operational Programme

OP OP OP OP OP OP

Partnership Agreement Monitoring Committee

Fund for:
• Competitiveness
• Innovation
• Jobs

Delivery Partnership

Delivery Agent DA DA DA DA DA DA

Fund for:
• Environment
• Resource Efficiency
• Low Carbon

Delivery Partnership

Fund for:
• Social Inclusion
• Local Development

Delivery Partnership

Delivery Partnership
What we like…

• a drive to integrate funding to focus on key EU2020 / Scottish themes
• a focus on outcomes and impacts – what difference is EU funding going to make?
• Extended use of strategic delivery mechanisms…combined with the possibility of using new tools…from national to local level
...and what we don’t

• an all Scotland approach makes it more difficult (though not impossible) to address the specific issues and opportunities of the Highlands & Islands
• a governance structure which could exclude some stakeholders
• uncertainty and audit concerns do not encourage use of new tools
Thank You

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